

# PPP Framework in Kuwait – Social Infrastructure

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# AGENDA

1 | Statutory Framework

3 | Social Infrastructure  
Significance

2 | Institutional Framework

4 | Social Infrastructure  
Projects

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# Statutory Framework



- Kuwait is one of the first states to enact PPP Law in the region.
- General law:
  - Law No. 7 of 2008 (BOT Law).
  - Law No. 116 of 2014 (PPP Law).
- Special laws:
  - Law No. 39 of 2010 (IWPP Law).
  - Law No. 40 of 2010 (Labor Cities Law) [Cancelled].
  - PAHW Investment Regulation.
  - Law No. 9 of 2010 (State Developmental Plan for the Years 2011-2012/2013-2014).
- Other relevant Laws:
  - Tenders law.
  - Department for Legal Advice and Legislation law.
  - State Audit Bureau law.

# Institutional Framework

- The Kuwait Authority for Partnership Projects (“KAPP”).
  - Central PPP unit.
  - Acts as a facilitator of PPP projects in Kuwait.
  - Has a significant role in coordinating with other relevant public entities, setting out PPP strategy, and throughout the project life cycle.
  - Also mandated to tender IWPP projects according to the IWPP law.
- The Public Authority for Housing Welfare (“PAHW”).
  - The only public entity allowed to tender its own PPP projects.
  - Projects are tendered pursuant to PPP law provisions.
  - Tendered a significant number of project over the past two years, boosting the PPP market in Kuwait.
- Other than PAHW, all other public entities must procure their PPP projects through KAPP.

# Social Infrastructure Significance

- PPP is an *oportunity*.
  - not a tool for public procurement but a tool for development,
  - not a tool for financing but a tool for value creation.
- People's – PPP (PPPP)
- From urbanization to digitalization.

# Social Infrastructure Projects

- KAPP:
  - More focused on economic infrastructure.
  - A few unsuccessful social infrastructure projects:
    - i. Labor city project: cancelled in 2020 due to not receiving any bids.
    - ii. Waste to energy project: cancelled in 2019 at award stage.
    - iii. Schools' development project: cancelled in 2017 at award stage.
- PAHW:
  - Two cities are developed as PPP projects.
- Other:
  - Health Assurance Hospitals Company K.P.S.C. (Dhahan)

# PAHW Projects



المؤسسة العامة للرعاية السكنية  
Public Authority for Housing Welfare

- PAHW decided to develop two new cities as PPP projects.
- The cities are divided into several investment opportunities.
- 3 signed PPP projects:
  1. Industrial area.
  2. Commercial center.
  3. Residential and Mall facilities.
- 6 tendered projects:
  1. Traditional mall (souk) with an option hotel development.
  2. Private school.
  3. Private school.
  4. Private university.
  5. Private hospital.
  6. Car service center.
- More investment opportunities in the pipeline.

# Dhaman HMO



ضمان  
DHAMAN

شركة مستشفيات الضمان الصحي  
Health Assurance Hospitals Company

- Dhaman is a private company as part of the National Development Plan “New Kuwait 2035”.
- Ownership is divided as follows:
  - Strategic Investor: 26%
  - Government (KIA & PIFSS): 24%
  - Citizens: 50% allocated to citizens, will be transferred in an IPO following commercial operation.
- DHAMAN will be the first Health Maintenance Organization (HMO) in the GCC region
- Mandatory enrolment of around 2 million eligible population of non-Kuwaitis.



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- DHAMAN will be the first Health Maintenance Organization (HMO) in the GCC region
- Mandatory enrolment of around 2 million eligible population of non-Kuwaitis.
- Services: Administrating Health Plan (mandatory insurance and HMO system), provision of clinical services (primary & secondary) and other O&M services.



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*Thank You*

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